

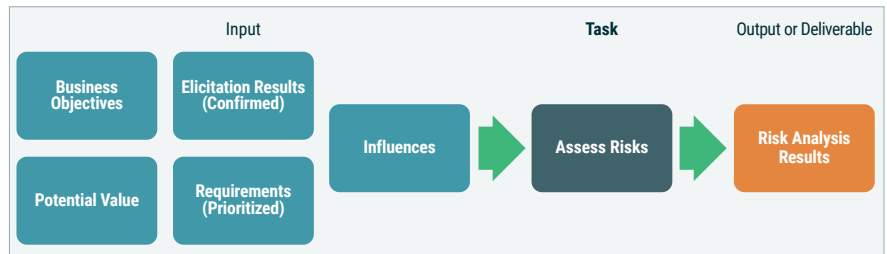
# Assess Risks

## Reference (Guidelines and Tools)

The following resources, if they exist, can be used to transform inputs into outputs:

- Business analysis approach
- Business policies
- Change strategy
- Current state description
- Future state description
- Identified risks
- Stakeholder engagement approach

## Task Inputs and Outputs



## Purpose or Need

To understand the undesirable consequences of internal and external forces on the enterprise during a transition to (or in) a future state and to recommend a course of action.



## Value

Identifying and understanding risks allows for recommending the best strategy to treat them.



## Solution

Gained understanding of the risks and the best strategy to address them.



## Techniques

Frequently used techniques:

- [Brainstorming](#)
- [Decision analysis](#)
- [Financial analysis](#)
- [Risk analysis and management](#)
- [Root cause analysis](#)

Refer to the [BABOK Guide](#) for the complete list of techniques.



## Stakeholder

Typically involves sponsors, subject matter experts, operational support, regulators, testers, and any additional stakeholders identified.



## Description of Change

This task clarifies the uncertainties around the change, considers the effect those uncertainties may have on the ability to deliver value through a change, and recommends actions to address risks where appropriate.

## Consider...

Reducing the negative impact of risks is important for various initiatives.

Example: Consider a business data analytics initiative for which the team has identified potential recommendations. Assessing the risks of each allows the team to select an option they can confidently recommend.

See [Guide to Business Data Analytics – 2.5 Use Results to Influence Business Decision-Making](#)

Certifications: CCBA, CBAP – Refer to the [BABOK Guide](#) for study purposes