

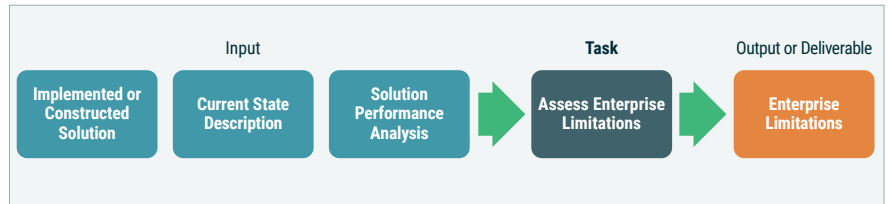
Assess Enterprise Limitations

Reference (Guidelines and Tools)

The following resources, if they exist, can be used to transform inputs into outputs:

- Business objectives
- Change strategy
- Future state descriptions
- Risk analysis results
- Solution scope

Task Inputs and Outputs



Purpose or Need

To determine how factors external to the solution are restricting value realization.

Value

Understanding limitations at an enterprise level can provide insights into multiple areas of change.

Solution

A description of the current limitations of the enterprise, including how the solution performance is impacting the enterprise.

Techniques

Frequently used techniques:

- [Benchmarking and market analysis](#)
- [Observation](#)
- [Process analysis](#)
- [Risk analysis and management](#)
- [Root cause analysis](#)

Refer to the [BABOK Guide](#) for the complete list of techniques.

Stakeholder

Typically involves sponsors, subject matter experts, customers, end users, regulators, and any additional stakeholders who can provide insights into enterprise limitations.

Description of Change

This task investigates issues outside the scope of a solution that may be preventing the enterprise from realizing the full value that a solution can provide, such as culture, operations, technical components, stakeholder interests, or reporting structures.

Consider...

Enterprise context can hinder any type of solution, whether they are enterprise-wide or smaller and localized. Identifying and removing limitations can dramatically improve the value being delivered.

Example: Consider a recently implemented data warehousing solution that is being underutilized. This may be due to stakeholders not fully understanding the solution's capabilities or not knowing how to use it, or because supporting processes have not been clearly defined.

See [BABOK Guide – 11.2 The Business Intelligence Perspective](#)

Certifications: CCBA, CBAP – Refer to the [BABOK Guide](#) for study purposes